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1. Statistical Update

1. Statistical Update

- **Destinations :** Domestic = 11
International = 60
- **Continents served :** 5
- **Total aircraft in fleet :** 91 of which 5 are leased to Nok Air
- **Flight frequency per week :** International Routes 587 Flts/Week
Domestic Routes 368 Flts/Week
- **Monthly passengers carried :** 1.66 million average
- **Staff count :** 26,435 (December 2006)

1. Statistical Update

As of Dec. 2006

- **Record revenue earned :** 48,373 MTHB ; +5.4%
- **Capacity (MASK) :** 18,795 ; +3.46%
- **Revenue Passenger-Kilometers (MRPK) :** 14,618 ; +11.64%
- **Cabin factor :** 77.8% ; +7.91%
- **Freight load factor :** 56.0% ; -1.41%
- **Load factor :** 70.4% ; +4.76%
- **Aircraft utilization :** 11.4 hrs ; +7.55%

1. Statistical Update Cont'd

As of Dec. 2006

Type of Aircraft	Owned	Operating Lease	Total
A300-600/A300-600R	21	-	21
A330-300	10	2	12
ATR72	2	-	2
B737-400	6	4	10
B747-300	2	-	2
B747-400	16	2	18
B777-200	4	4	8
B777-200 ER	4	-	4
B777-300	6	-	6
A340-500	3	-	3
A340-600	5	-	5
Total	79	12	91

2. Status Update

2. Status Update

Airbus A380

- Current order book - 6 aircraft
- Delay of approximately 22 months
- Options under discussion with Airbus :
 - Attractive price for the A380s
 - Attractive price for replacement mid-range aircraft (A330-300)
- Option to cancel still effective



2. Status Update

Dual Airport Status

- Don Muang Airport (old international airport) – Domestic point-to-point service
- International flights to remain at Suvarnabhumi International Airport (SBIA)
- THAI & Star Alliance to remain at SBIA
- THAI's secondary domestic routes likely to be moved to Don Muang

2. Status Update

Fuel & Fuel Surcharge

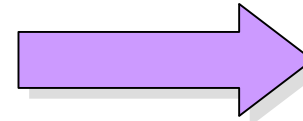
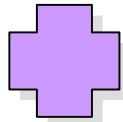
- Fuel hedging up to 50% of year's demand but flexible
- Current hedging approximately 30% on 3 month rolling basis
- Hedging increase subject to fuel price trend
- Fuel surcharge :
 - Intercontinental – USD 55-65 per sector
 - Regional – USD 20-35 per sector
 - Domestic – THB 150 per sector
- Fuel surcharge coverage : approximately 65-70%
- No official guideline for fuel surcharge reduction
- Control fuel burn on ground

2. Status Update

STAR ALLIANCE – Economic Contribution

Incremental Member Revenue

- **Network Effect** – Interline sales & enhance connectivity
- **Loyalty Effect** – Recurring business through Alliance member traffic
- **Alliance Sales** – Cross-selling of member airline tickets



Member Cost Savings – Trackable Savings

- “Under One Roof” concept
- Joint use of staff and equipment
- Forum to enhance staff competency

**Gross
Benefit**

3. Suvarnabhumi Airport

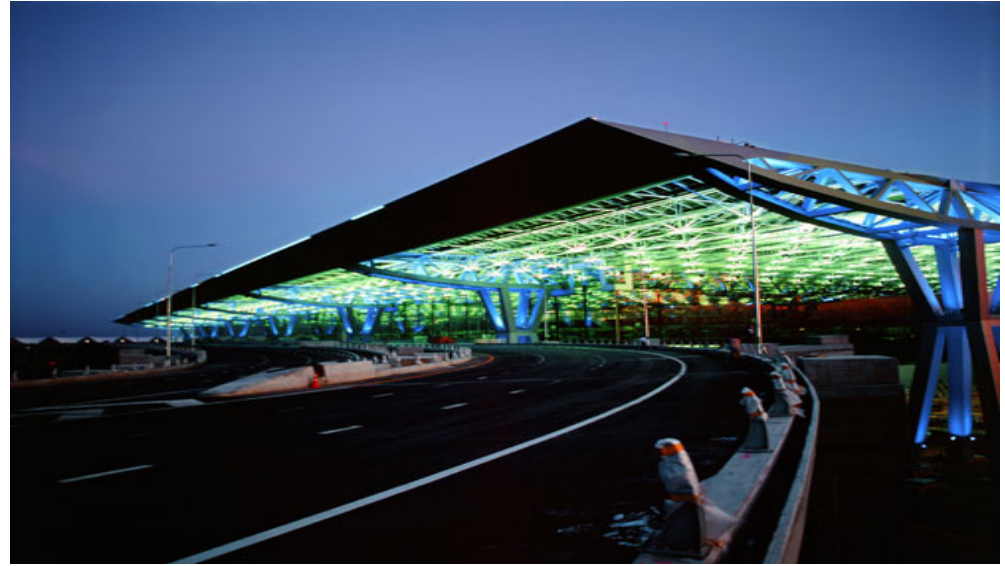
3. Suvarnabhumi Airport

Smooth as silk

Suvarnabhumi Bangkok International Airport (SBIA)



3.Suvarnabhumi Airport Cont'd



THAI's Activities @ Suvarnabhumi Airport

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THAI's New Look

Smooth as silk



Royal First Class Check-in Lounge



Royal First Class Lounge



Royal First Class Lounge



Royal Orchid Spa Lounge

THAI's New Look

Smooth as silk



The winner of 2006
Airline Excellence... is **you**.



A touch above luxury. Fly Royal First.

Enjoy award-winning service double daily from Sydney to Bangkok and the world.



THAI makes every passenger the true winner on every flight. The uniquely warm touch of Thai Hospitality is now recognized as the outstanding service in the air, and the reliable and relaxing way to reach over 70 cities in 5 continents.* **THAI. The touch that travels the world.**
*New service to Johannesburg starting October 2006.



Smooth as silk

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New Royal First Class from THAI.

Make every mile a memory with our award-winning service, fully reclining seats* with ottomans, personally served gourmet cuisine and a unique Thai hospitality that will carry you effortlessly around the world to over 70 cities in 5 continents.

*New reclining seats with ottomans available on A340-600 and selected B747-400 aircraft on selected routes.

THAI. The touch that travels the world.

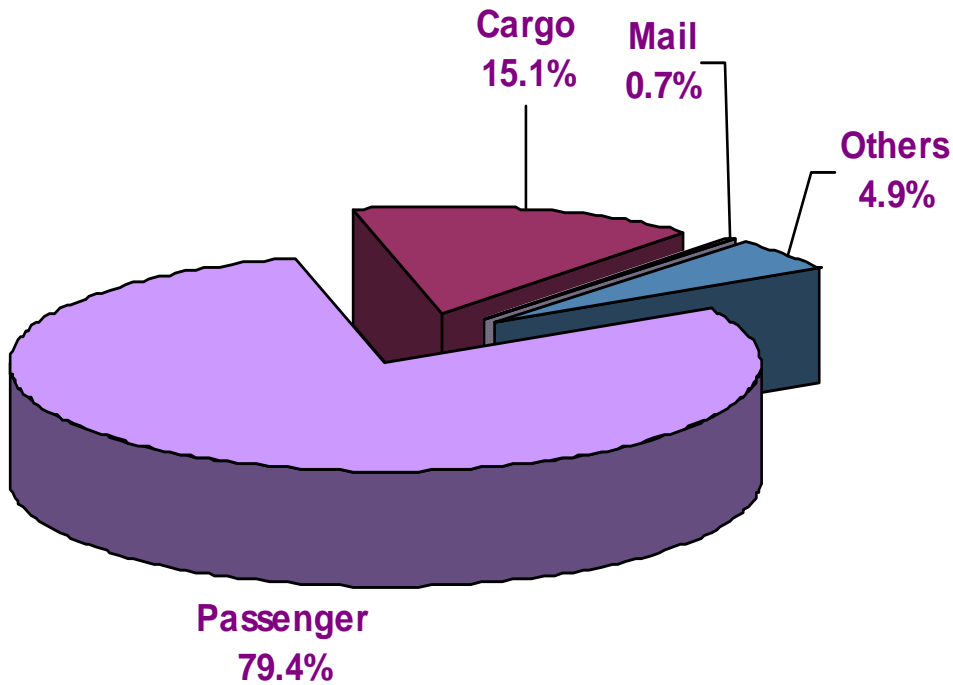


4. Financial Performance

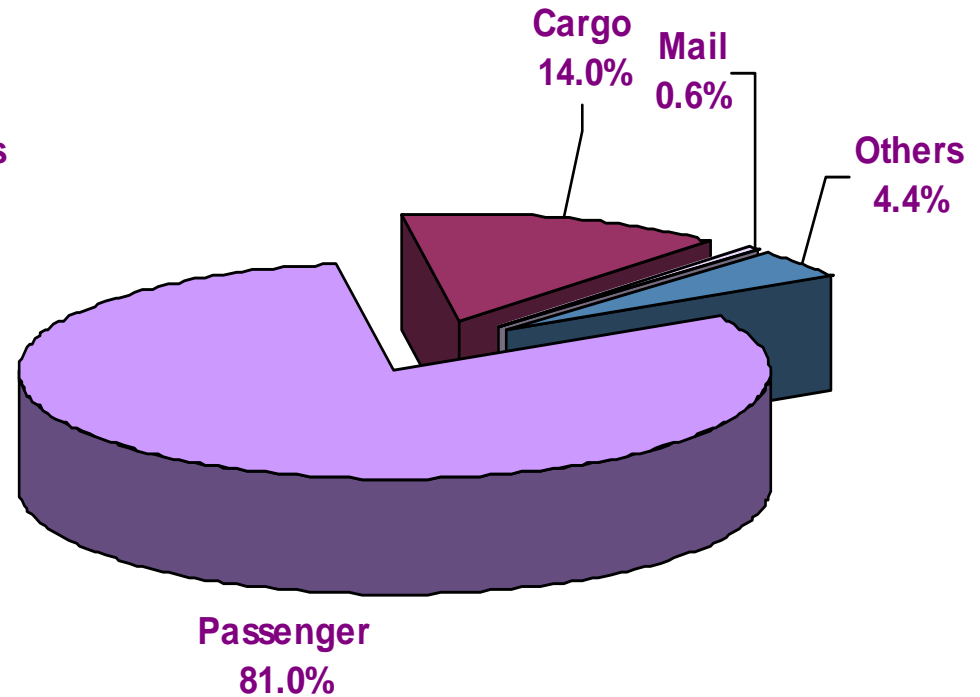
4. Financial Performance

Smooth as silk

Revenue Breakdown – Q1 06

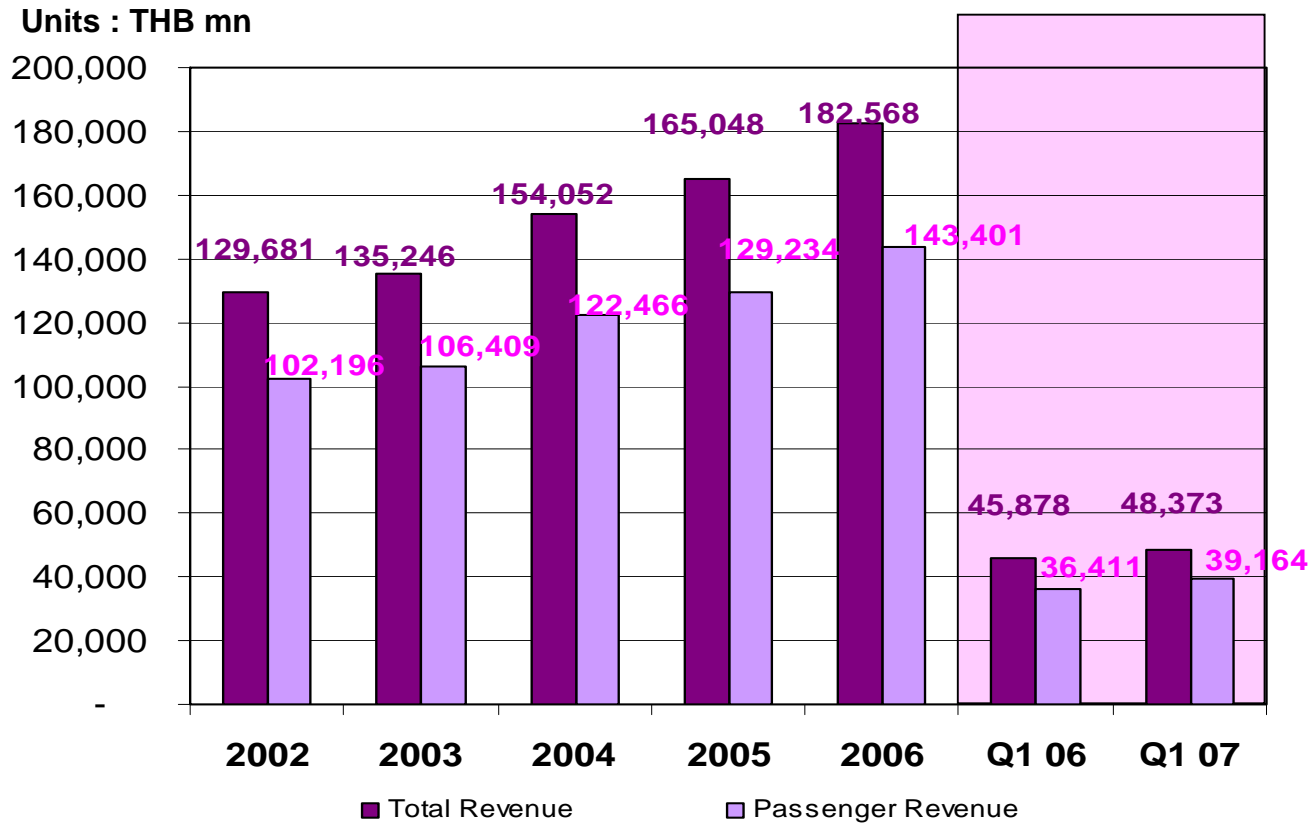


Revenue Breakdown – Q1 07



4. Financial Performance

Passenger Revenue

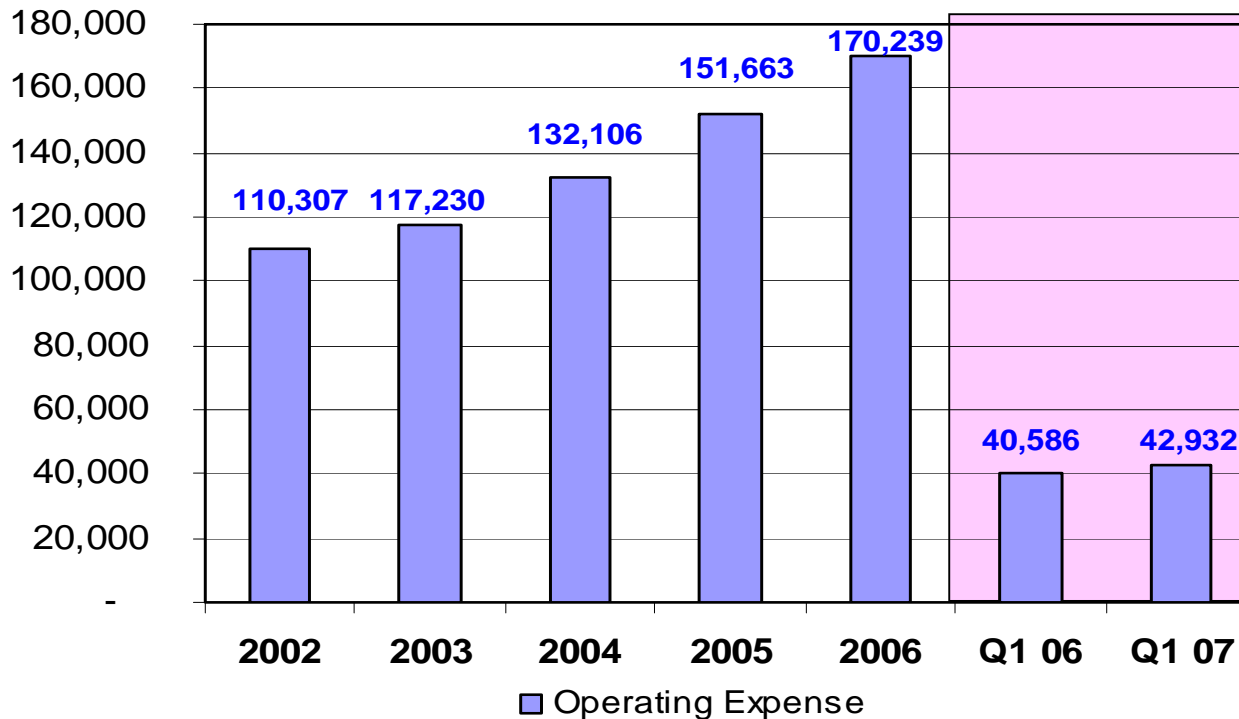


- 7% CAGR for both Total Revenue Growth and Passenger Revenue
- Passenger revenue constitutes about 80% of total revenue

4. Financial Performance

Operating Expense

Units : THB mn



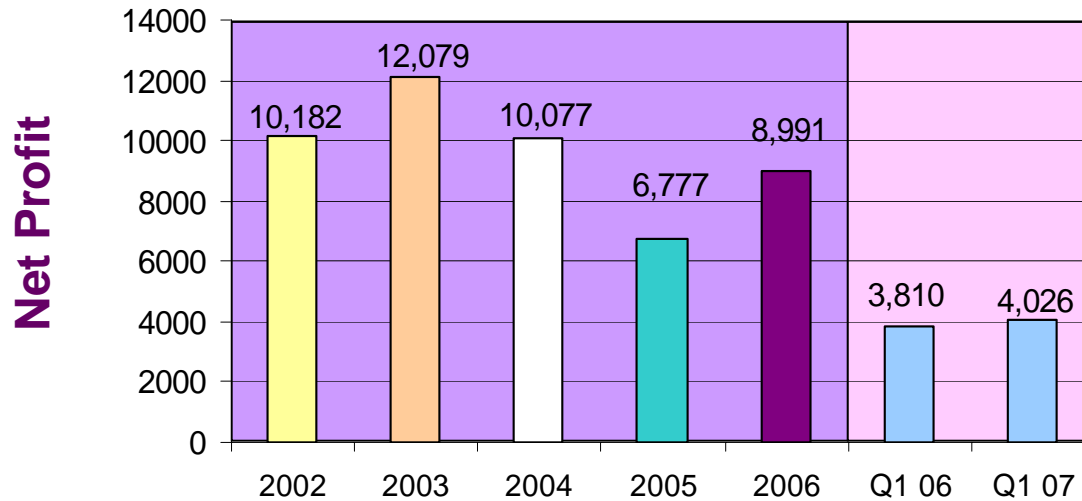
- **Fuel expense** – constitutes 35% of total expense

- **Flight operations** expense – 23% reflects longer distance flights & increased frequency

- **Personnel cost** – constitutes only 18% of operating expense

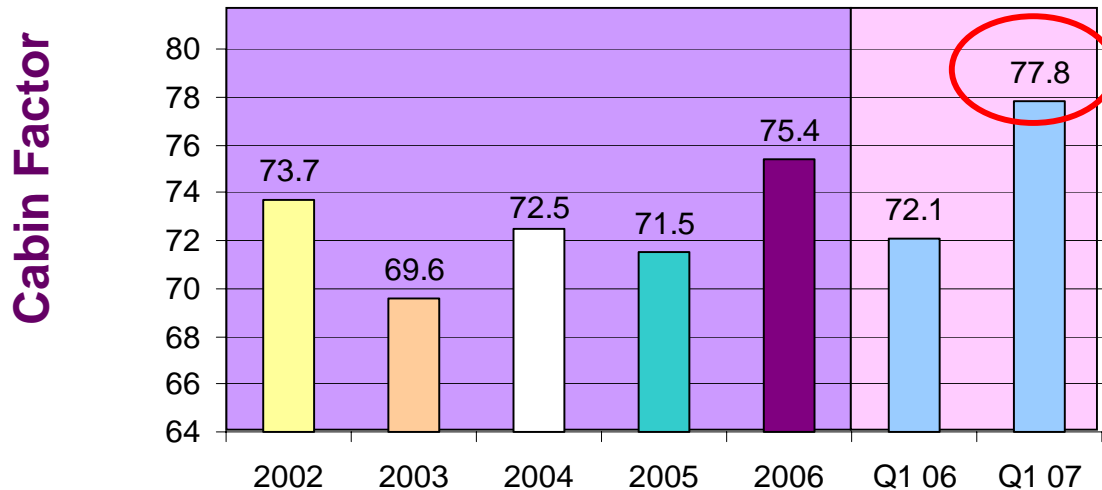
4. Financial Performance

Units : THB mn



- 33% increase despite record fuel price in 2006
- 42nd consecutive year of profitability
- Q1 07 cabin factor highest ever
- Cost increase within budget for Q1 07
- Lower than budgeted fuel cost for Q1 07

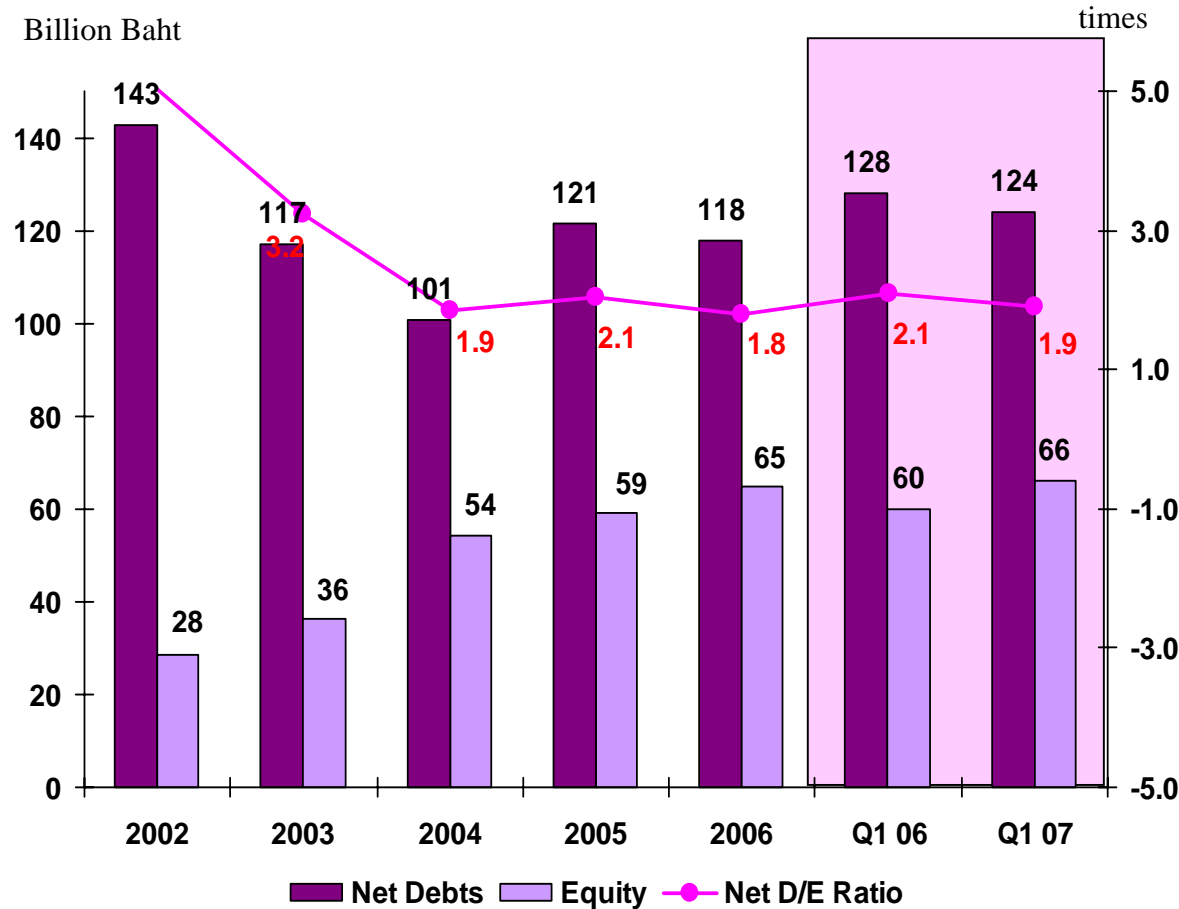
Units : %



- Active marketing targeting premium class
- Record level cabin factor in 2006
- Record high cabin factor in Q1 2007

4. Financial Performance

Net Debt/Equity Ratio



- Debt reflects investments in new aircraft
- Repayments from strong cash flow will keep D/E in check

5. Going Forward

5. Going Forward

- **Internal Streamlining** - continue restructuring
- **Enhance Asset Management** – increase aircraft utilization
- **Increase Frequency** - to profitable routes (China, India, etc.)
- **Build on Existing Strengths** - using SBIA has hub

5. Going Forward



A STAR ALLIANCE MEMBER

Take the World. Touched by THAI.

BANGKOK
GLOBAL GATEWAY

Now reaching over 70 cities in 5 continents.*
Whether on business or holiday, make every mile a memory. The gracious, personal warmth of Thai hospitality is unique throughout the world, and now you can enjoy it throughout the world.
THAI. The touch that travels the world.
*New service to Johannesburg starting October 2006.

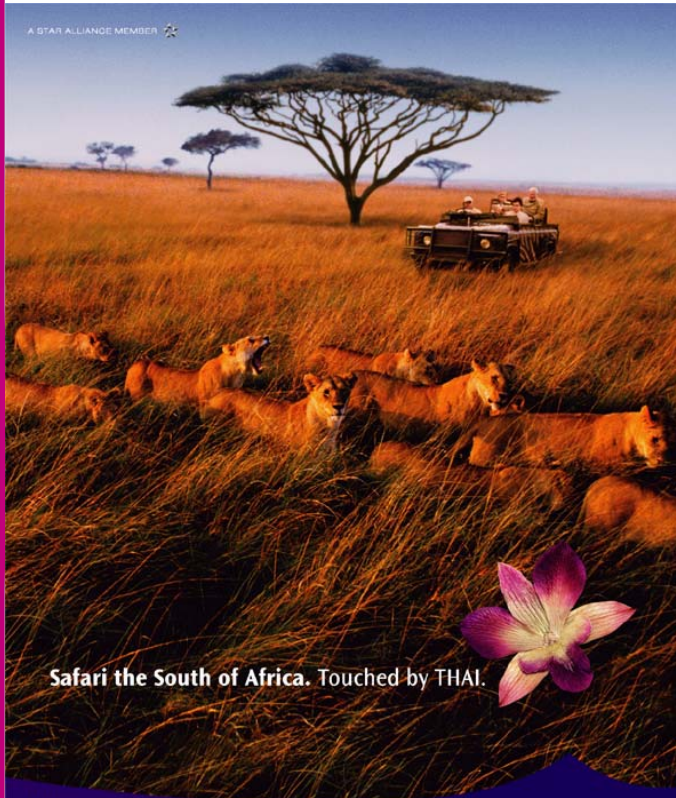
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5. Going Forward



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Cross the Harbor. Touched by THAI.



Sail the Equator. Touched by THAI.

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*New service to Johannesburg starting October 2005. www.thairwair.com

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Now reaching Sydney and 3 other cities in Australia.
 Make every mile a memory to Oz and beyond. The gracious, personal warmth of Thai hospitality is unique throughout the world, and now you can enjoy it throughout the world.
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www.thairwair.com

BANGKOK GLOBAL GATEWAY

Now reaching Phuket and other 10 cities in Thailand.
 Whether on business or holiday, make every mile a memory to southern Thailand and beyond. The gracious, personal warmth of Thai hospitality is unique throughout the world, and now you can enjoy it throughout the world.
THAI. The touch that travels the world.
www.thairwair.com

5. Going Forward

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Now reaching Mumbai and 5 other cities* in India. Whether on business or holiday, make every mile a memory to India and beyond. The gracious, personal warmth of Thai hospitality is unique throughout the world, and now you can enjoy it throughout the world. *New service to Hyderabad starting October 2006. THAI. The touch that travels the world.

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THAI Smooth as silk
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New service Incredible India!

Bodhgaya & Varanasi

Now serving 8 incredible cities throughout India.

Make every mile a memory, to the land of living history. Our new service takes you three times a week from Bangkok to Bodhgaya, a World Heritage site where Lord Buddha attained enlightenment. Then fly to the 4000-year-old city of Varanasi, a holy city on the Ganges river where you can still find some of India's finest silks. These seasonal services operate when both cities are at their most beautiful. They're just 2 of the 8 exotic Indian destinations you can experience with THAI's award-winning service. THAI. The touch that travels the world.

Route	Dept.	Arr.	Day	Flight
Bangkok - Bodhgaya	1025	1215	Mon, Wed, Sat	TG8820
Bodhgaya - Varanasi	1300	1350	Mon, Wed, Sat	TG8820
Varanasi - Bangkok	1445	1930	Mon, Wed, Sat	TG8821

Bodhgaya & Varanasi flight information*

- Service from Oct. 30, 2006 - Mar. 24, 2007
- B737-400 aircraft (149 seats)
- Each flight offers 12 Royal Silk Class seats and 137 Economy Class seats.

* Subject to change.

www.thaiairways.com

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