THAI AIRWAYS INTERNATIONAL PCL

Q1'2016 analysts briefing 26-May-2016







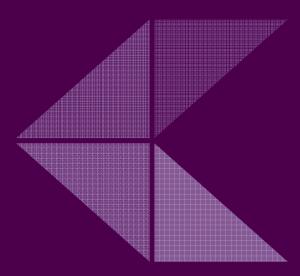
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95 Aircraft at average age 7.7 years

Aircraft Type	No. of Seat	Seat Configuration
36 Long-Range Aircraft		
6 of A380-800	507	12F/60C/435Y
10 of B747-400	375	10F/40C/325Y
14 of B777-300ER	348	42C/306Y
6 of B777-200ER	292	30C/262Y
37 Medium-Range Aircr	aft 364	34C/330Y
8 of B777-200	309	30C/279Y
17 of A330-300	299	36C/263Y
6 of B787-8	264	24C/240Y
22 Short-Range Aircraft		
2 of B737-400	149	12C/137Y
20 of A320-200	174	174Y
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TRANSFORMATION PLAN

2015 2015-2016 2017 onward

Stop bleeding

Strength Building

Sustainable Growth

Route & Network

Fleet Rationalization

Commercial

Operations & Cost Control

Organization

Portfolio & Business units

Revenue

- Fare Management
- Web Sales

Cost

- Cost management
- Cash & Balance Sheets Mgt.
- Aircraft Selling

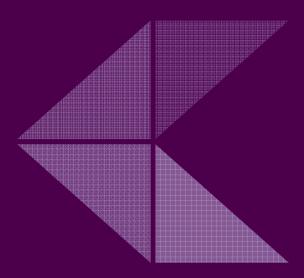
Capabilities

- Network restructure
- New NMS in progress
- Simplify Fleet

- Reprocess
- Portfolio
- TG&WE integration

Service Excellence

- Loyalty Program
- Customer Services
- Business class services upgrade



FINANCIAL PERFORMANCE



		Q1		
	Unit	2015	2016	% Change YoY
Passenger Production	MASK	21,869	21,476	-1.8
Passenger Traffic	MRPK	16,489	16,637	+0.9
Cabin Factor	%	75.4	77.5	+2.1
Passenger carried	Million	5.62	5.92	+5.3
Passenger Yield (Inc. Surcharge)	THB/km	2.60	2.50	-3.8
Aircraft Utilization	Hrs./Day	10.7	11.5	+7.5





Unit : THB' Billion	Consolidated		
UTIII. IAD DIIIIUTT	1Q15	1Q16	
Revenues	51.6	50.1	
Costs	-45.8	-41.6	
Interest payments	-1.3	-1.3	
Operating Profit	4.4	7.2	
Impairment loss (1-time)	-11.8	-0.2	
(1-time) Expense	-	-1.1	
FX Gain/(Loss)	+9.6	-0.7	
Profit before Tax	2.2	5.2	
Tax	+2.3	+0.8	
Net profit	4.5	6.0	

Q1-16 Performance highlights

- Revenue (50bn / 51bn) pax & cargo drop
- Cost (42bn / 46bn) fuel & NFCC decrease
- → Yield (2.50 / 2.60) fuel surcharge drop
- 1 Cabin Factor (77.5 / 75.4)
- Pax (5.9m / 5.6m)
- Aircraft utilization (11.5/10.7)

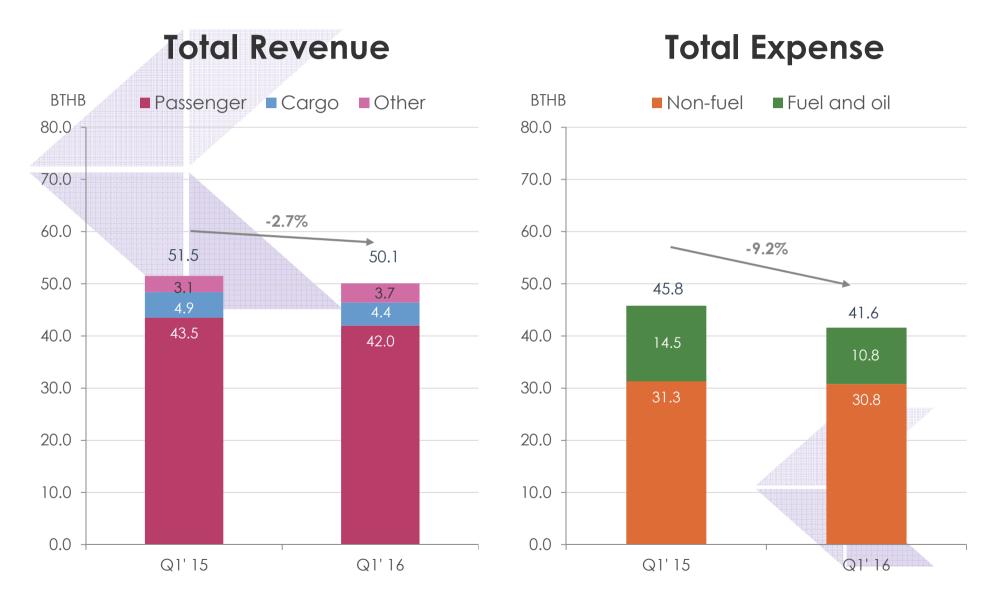






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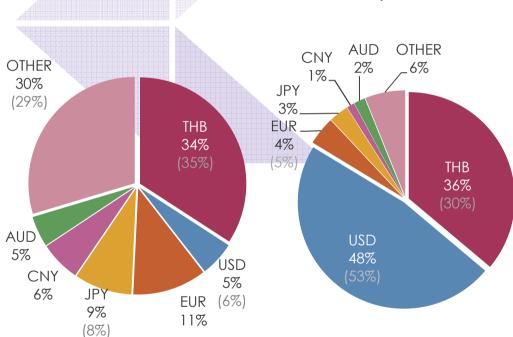




Foreign Currency Exposure

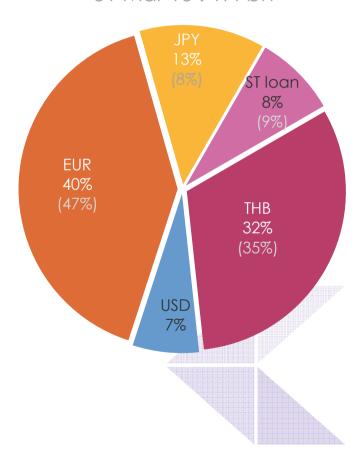
(Jan - Mar 2016)

Revenue Expense



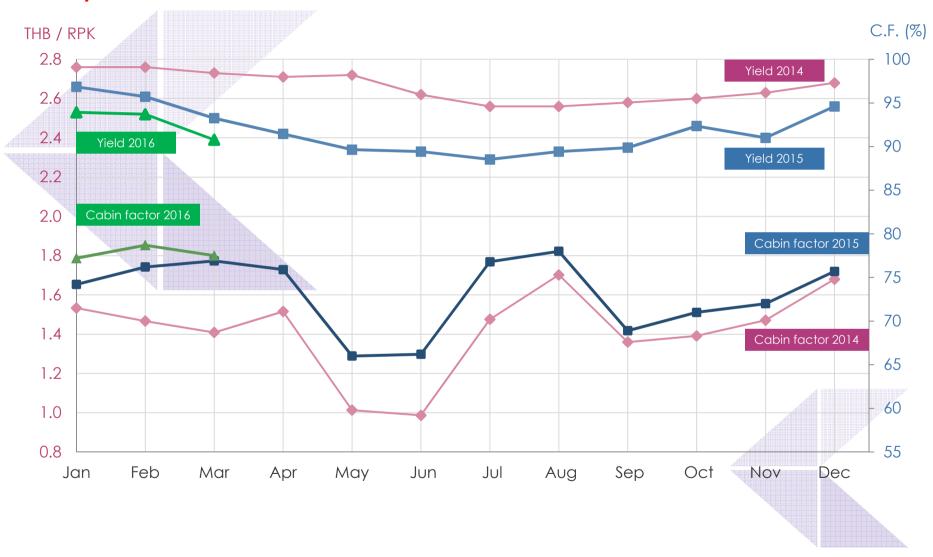
Liability

31 Mar 16: 192bn 31 Mar 15: 177bn



Passenger yield & Cabin factor

TG Only





Consolidated

(THB/RPK)	Q1'15 (Q1'16 Rate)	Q1'16	% Change
Pax Rev	2.65	2.50	(5.6)
FX impact	(0.05)	-	-
Total Pax Yield	2.60	2.50	(3.8)

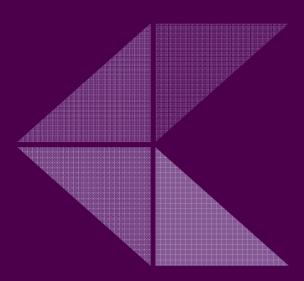
Passenger Yield by Region

(THB/RPK)	Q1'15	Q1'16	% Change
Domestic	3.29	3.20	(2.7)
Regional	2.95	2.90	(1.7)
Intercontinental	2.18	2.02	(7.3)
Total system	2.60	2.50	(3.8)



Monthly fuel hedging as % of consumption by month





OUTLOOK FOR 2016

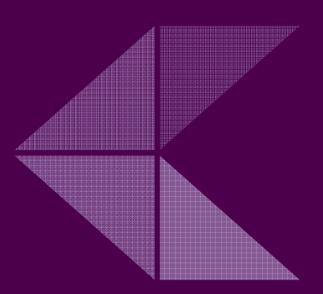


- Take delivery of two A350-900 (Q3-16)
- Embark on potential business units JV or partner
- Revamp route network to achieve
 - More effective bank structure at SBIA
 - Better connections to destinations cross regions
 - Add more frequency to existing destination
 - Only few new destinations

Results

- More passengers carried at very minimal cost
- Improve cabin factor
- Better aircraft utilization

TG should own SEA, Middle East and subcontinent connections



Q&A Thank you

