

The 2011

Annual General Shareholders' Meeting

of

Thai Airways International

Public Company Limited

27 April 2011 at 13.30 hours

At the Army Club, 3rd Floor, Makawan Rangsan Room, Vibhavadi Rangsit Road, Bangkok Metropolis Registration No. 0107537001757 No. Gor Bor. 09/003

17 March 2011

- Subject : Invitation to the 2011 Annual General Shareholders' Meeting of Thai Airways International Public Company Limited
- Attn : All Shareholders

Attachments : 1. Copy of Minutes of the 2010 Annual General Shareholders' Meeting

- 2. CD-ROM 2010 Annual Report
- 3. Brief Profiles of Person Nominated to be the Company's Directors
- 4. Conditions, Rules, Procedures to Attend the Meeting, to Appoint Proxy and to Vote, Articles of Association Regarding the Shareholders' Meeting
- 5. Map to the Meeting's Venue
- 6. Proxy Form A
- 7. Proxy Form B (Form B is recommended)
- 8. Proxy Form C
- 9. Registration Form (must be brought to the Shareholders' Meeting)
- 10. Annual Report Requisition Form

Thai Airways International Public Company Limited (the "Company") would like to invite you to attend the 2011 Annual General Shareholders' Meeting on Wednesday, 27 April 2011 at 13:30 hours at the Army Club, 3rd Floor, Makawan Rangsan Room, Vibhavadi Rangsit Road, Bangkok Metropolis for considering the following matters:

- Agenda 1 Report from the Chairman
- Agenda 2 Consideration and approval of minutes of the 2010 Annual General Shareholders' Meeting

<u>Background and rationale:</u> The 2010 Annual General Shareholders' Meeting was held on Wednesday, 28 April 2010. A copy of the minutes thereof is attached hereto (Attachment 1).

<u>The Board's opinion</u>: The Board, upon the opinion of the director who attended the 2010 Annual General Shareholders' Meeting, found that the minutes of the 2010 Annual General Shareholders' Meeting held on Wednesday, 28 April 2010 were duly recorded in full as appearing in the document attached hereto (Attachment 1). The Board, therefore, deems it appropriate to certify such minutes.

Agenda 3 Acknowledgement of the report on the results of operations for the year 2010

<u>Background and rationale:</u> Report on the results of operations of the Company during 2010 were recorded in the 2010 Annual Report (Attachment 2) furnished to all shareholders together with this invitation.

<u>The Board's opinion</u>: Upon thoroughly considering the matter, the Board found it appropriate for the Meeting to acknowledge the report on the results of operations for the year 2010. The details appear in the 2010 Annual Report of the Company (Attachment 2).

Agenda 4 Consideration and approval of balance sheets and income statements for the year 2010

<u>Background and rationale</u>: The balance sheets and income statements for the year ended as at 31 December 2010 as appearing in the 2010 Financial Statements were approved by the Audit Committee and audited and certified by the Auditor.

<u>The Board's opinion</u>: Upon reviewing the matter, the Board found it appropriate for the Meeting to approve the balance sheets and income statements for the year ended as at 31 December 2010 which were approved by the Audit Committee and audited and certified by the Office of the Auditor General of Thailand, the Company's auditor. The balance sheets and income statements showed the financial standing and operating results of the Company in 2010.

The balance sheets and income statements of the Company and its subsidiaries are as follows:

- Total Assets	Baht	293,760 1	million
- Total Liabilities	Baht	210,850	million
- Shareholders' Equity	Baht	82,910 1	million
- Total Revenues	Baht	184,270	million
- Profit before Financial Costs and Income Tax Expenses	Baht	22,689	million
- Net Profit	Baht	15,350 1	million
- Profit per Share	Baht	8.39]	per share

The details appear in page 141-179 of the 2010 Annual Report furnished to you together with this invitation.

Agenda 5 Consideration and approval of the dividend payment from the Company's business operations for the year 2010.

<u>Background and rationale</u>: The Company's dividend policy requires the Company to distribute the dividend of "not less than 25 percent of the consolidated net profit before gains or losses on foreign currency exchange, subject to the Company's investment plans, and other relevant factors."

The consolidated net profit before any gain or loss on foreign currency exchange for 2010 business operations was Baht 6,243 million.

For the business operation of 2009, the company had a consolidated net profit before any gain or loss on foreign currency exchange of Baht 4,176 million. The shareholders' meeting has approved a dividend payment of at Baht 0.25 per share, paid to the shareholders representing 1,698,900,950 shares. Total dividend payment amounting to Baht 424,725,237.50, or 10.17% of the consolidated net profit before any gain or loss on foreign currency exchange.

<u>The Board's opinion</u>: Upon reviewing the matter, the Board found it appropriate for the Meeting to approve dividend payment from the Company's business operations for the year 2010 to the shareholders representing 2,182,771,917 shares at Baht 1.25 per share. Total dividend payment amounting to Baht 2,728,464,896, or 43.70% of the consolidated net profit before any gain or loss on foreign currency exchange. The dividend will be paid to the shareholders whose name appear on the list on the Record Date for the right to dividend payment which is on 15 March 2011 and to compile the shareholders list according to Section 225 of the Securities and Exchange Act B.E.2535 by closing of shareholders registration on 16 March 2011. The dividend will be distributed on 20 May 2011.

Hence, the dividend payment is subject to shareholders approval.

Agenda 6 Consideration of the payment of Directors' remunerations

<u>Background and rationale</u>: The Nomination, Remuneration and Human Resources Development Committee, during the meeting no. 3/2011 held on 25 February 2011 and the meeting no. 4/2011 held on 11 March 2011, has approved to fix the rules for Directors' remuneration, meeting allowance and benefits in air ticket, which will take effect from 1 May 2011 to 30 April 2012, and directors' bonus for the year 2011 as follow:

Remuneration and meeting allowance:

• Each member of the Board of Directors receives monthly remuneration of Baht 50,000 and meeting allowance of Baht 30,000 for each attended meeting. Should there be more than 1 meeting per month, each Board member will receive meeting allowance of no more than Baht 30,000 per month, with the Chairman of the Board receiving 25% more than the other Board members and Vice Chairman receiving 12.5% more than the other Board members. All remuneration and meeting allowance are subject to income tax to be paid by Board members.

• In such case when a Board member is appointed by the Board of Directors or its Chairman to be committee, sub-committee and member of working groups of the Company, such Board member will receive additional meeting allowance of Baht 10,000 per meeting, Should there be more than 1 meeting per month, meeting allowance will remain at Baht 10,000 for the month.

• Audit Committee will receive meeting allowance at the same rate as that of Board of Directors. The allowance will also be paid for the month during which no meeting is held.

The above rates are the same as previous year which were approved by the 2010 Annual General Shareholders' Meeting. Details of sub-committees are elaborated on page 71-78 of the 2010 Annual Report.

Benefits in air ticket for the directors: The Board of Directors shall receive, and shall be used as appropriate, free of charge roundtrip tickets in the highest class, 10 for international and 10 for domestic travel per year. This benefit shall be granted only when the board members are in office.

The aforementioned number of tickets is the same as what the shareholders had approved for 2010 which is decreased from the year 2009 of 15 tickets for international and 15 tickets for domestic travel per year.

Bonus: The Board of Directors shall receive annual bonus at 0.2% of the consolidated net profit before any gain or loss on foreign currency exchange but not exceeding Baht 30 million. This rate shall be used for bonus calculation for the subsequent years.

Since the Nomination, Remuneration and Human Resources Development Committee views that bonus for the Board should be connected to the Company's results of operation. Therefore, the Nomination Committee proposed that the Board should receive annual bonus of 0.2% of the consolidated net profit before any gain or loss on foreign currency exchange but not exceeding Baht 30 million. This criteria shall be used for bonus calculation for the subsequent years.

The above criteria is not consistent with previous year's which was set at 0.5% of dividend payment. The Board shall receive 2010 annual bonus totaling to Baht 13.642 million by calculating with former criteria, while, calculating with the new criteria, they shall receive Baht 12.487 million. Hence, the Board has volunteered to receive annual bonus calculated by the new criteria which is less than the former criteria by Baht 1.155 million.

<u>The Board's opinion</u>: Upon reviewing the matter, the Board found it appropriate for the Meeting to approve the Directors' remunerations as proposed.

<u>Voting</u>: Section 90 of the Public Limited Company Act B.E. 2535 ("Public Limited Company Act") prescribes that the payment of remuneration for the directors shall be in accordance with the resolutions of the Shareholders' Meeting passed by a vote of not less than two-thirds of the total number of votes of the shareholders present at the meeting and entitled to vote.

Agenda 7 Consideration and appointment of an auditor and determination of audit fee

<u>Background and rationale</u>: The Company is a state enterprise which has the Office of the Auditor General of Thailand (OAG) as the Company's auditor in accordance with the Organic Act on State Audit B.E. 2542 (1999). The OAG has no relationship, nor vested interest in the Company, or its subsidiaries, or its management or majority shareholders or any related person to the aforementioned. The OAG is also the auditor for Thai Amadeus South East Asia Co., Ltd., a subsidiary of the Company which is also a state enterprise. However, the OAG does not serve as the auditor for another subsidiary, Wing Span Services Co., Ltd. and associated companies, as they are not state enterprises.

The OAG was the auditor of the Company in 2010. The audit fee paid to the auditor for the fiscal year was Baht 2,000,000. The fee for reviewing the Company's financial statements in each quarter, for 3 quarters, was Baht 300,000 per quarter. Since the term of service is completed, it is appropriate to appoint an auditor and determine the audit fee for 2011. The OAG has proposed the annual audit fee of Baht 2,000,000. The fee for reviewing the Company's financial statements in each quarter, for 3 quarters, will be Baht 300,000 per quarter.

Upon reviewing the matter, the Audit Committee has proposed to appoint Office of the Auditor General of Thailand to be the Company's auditor for 2011. The annual audit fee shall be Baht 2,000,000 and fee for reviewing the Company's financial statements in each quarter, for 3 quarters, will be Baht 300,000 per quarter same as the prior year.

<u>The Board's opinion</u>: Upon reviewing the matter, the Board found it appropriate for the Meeting to approve the appointment of the auditor and approve the proposals made by the Audit Committee as follows:

- 1. To appoint the Office of the Auditor General of Thailand to be the Company's auditor for 2011.
- 2. To approve audit fee and reviewing the Company's financial statements in each quarter, which are the same rate as previous year. The annual audit fee will be Baht 2,000,000. The audit fee and reviewing the Company's financial statements in each quarter, for 3 quarters, will be Baht 300,000 per quarter.

Agenda 8Consideration of election of Directors

<u>Background and rationale</u>: Article 17 of the Company's Articles of Association prescribes that

"At every Annual General Meeting, one-third of the directors shall retire from office. If their number is not a multiple of three, then the number nearest to one-third shall retire from office.

The directors to retire from office in the first year and second years following the registration of the Company shall be drawn by lots. In every subsequent year, the directors who have been in office longest shall retire. A retiring director is eligible for re-election."

This year the directors retiring by rotation are:

- 1. Mr. Ampon Kittiampon
- 2. Mr. Pichai Chunhavajira
- 3. Mr. Banyong Pongpanich
- 4. Mr. Varah Sucharitakul
- 5. Mr. Piyasvasti Amranand

The Company has given the shareholders an opportunity to nominate qualified person to be elected as Board of Directors according to the Criteria as posted on the Company's website. However, there was no nomination. Therefore, the Nomination, Remuneration and Human Resources Development Committee ("the Nomination Committee") has selected qualify persons according to its selection process. The Nomination Committee has selected those who are knowledgeable, having various expertise, having transparent and clean working record, far sighted vision, high principles and ethics, being capable of expressing their opinions independently and having well performed their duties as directors. At the meeting held on 11 March 2011, the Nomination Committee (excluding those who have interest) resolved to propose to the Board and the 2011 Annual General Shareholders' Meeting to re-appoint the retiring directors. However, as Mr. Pichai Chunhavajira does not intend to continue in the position, the Nomination Committee, therefore, nominated another qualified person. List of persons nominated for replacing the retirement are as follow:

- 1. Mr. Ampon Kittiampon
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- Mr. Banyong Pongpanich
 Mr. Varah Sucharitakul
- 4. Mr. Piyasvasti Amranand
- in his own place in his own place
- 5. Mr. Dheerasak Suwannayos as director

(Brief profiles of persons nominated to be the Company's directors appear in Attachment 3)

<u>The Board's opinion</u>: Upon reviewing the suggestion of the Nomination, Remuneration and Human Resources Development Committee, the Board found it appropriate for the Meeting to appoint 5 directors to replace the retiring directors as proposed by the Nomination Committee.

Agenda 9 Other business (if any)

Kindly attend the meeting at the date, time and place mentioned above. The shareholders are able to register their attendance as from 11:30 hours. Any shareholders who wishes to appoint a proxy to attend the Meeting and vote on his/her behalf at the meeting is kindly requested to complete a proxy form with the affixation of stamp duty of Baht 20 and submit the completed form at the Meeting and vote on his/her behalf at the meeting is kindly requested to a proxy to attend the Meeting and vote on his/her behalf at the meeting is kindly requested to complete a proxy form with the affixation of stamp duty of Baht 20 and submit the completed form at the Meeting and vote on his/her behalf at the meeting is kindly requested to complete a proxy form with the affixation of stamp duty of Baht 20 and send the completed form to the Compliance Department within Friday, 22 April 2011 as detailed in Conditions, Rules, Procedures to Attend the Meeting, to Appoint Proxy and to Vote (Attachment 4). The Company will provide duty stamp at the document checkpoint in front of the meeting room. The Company has attached herewith a Proxy Form A, a general form, Proxy Form B, a more specific form and Proxy Form C, which shall be used by a custodian in Thailand who represents a foreign shareholder. Shareholders can use each form as appropriate.

The Company has fixed the shareholders list for the right to attend the Meeting on Tuesday, 15 March 2011 and to compile the shareholders list according to Section 225 of the Securities and Exchange Act B.E.2535 by closing of shareholders registration on Wednesday, 16 March 2011.

These matters are reported for your information.

Sincerely yours,

Niruj Maneepun Executive Vice President Corporate Secretariat

Remark : In case a shareholder would like to receive a hard copy of 2010 Annual Report, please fill in the attached Annual Report Requisition Form (Attachment 10).

The Corporate Secretariat Office Tel. 0-2545-4385 - 7, 0-2545-4389, 0-2545-4391-3 Fax 0-2545 - 4390